City Council

Toby Powell
Mayor

Duane Ham
Place 1

Seth Gibson
Place 2

Guy Martin
Place 4

Gil Snider
Place 5

Duke W. Coon
Mayor Pro Tem
Place 3

Appointed Officials

Paul Virgadamo, Jr.
City Administrator

Marcus Winberry
City Attorney

Soco Gorjon
City Secretary

Scott Taylor
Director of
Public Works

Steve Williams
Assistant City Administrator/
Chief Financial Officer

Ken Kreger
Fire Chief

Philip Dupuis
Police Chief

Andre Houser
Director of Human
Resources

Mike Riggens
Director of Parks &
Recreation

Fred Welch
Executive Director of
Conroe Industrial
Development Corporation

Nancy Mikeska
Director of Community
Development

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CITY OF CONROE, TEXAS
## FY 2016-2017 Budget-in-Brief

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The City of Conroe is pleased to present the fiscal year 2016-2017 “Budget-In-Brief.” This document summarizes the annual budget for the fiscal year beginning October 1, 2016, and ending September 30, 2017.

A city’s budget presents in financial terms a plan to accomplish its objectives during the upcoming fiscal year. Budget preparation is an ongoing process as the City Council discusses priorities, commits to projects, and provides feedback to the staff on various proposals. The staff then translates that information into a financial action plan.

The budget for FY 2016-2017 is a balanced, conservative plan that continues our previous commitments toward quality services and facilities and addresses opportunities for additional improvements.

I must commend the ongoing work of the City Council, City Administration, the Management Team, and all of our fine City employees. We are indeed focused on our mission statement:

“To protect and serve the citizens of Conroe and exceed their expectations.”

Sincerely,

Toby Powell

Mayor
Organization of the Total Budget

<table>
<thead>
<tr>
<th>Fund</th>
<th>FY 2016-2017</th>
<th>FY 2017-2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$68,668,158</td>
<td>$64,006,232</td>
</tr>
<tr>
<td>Water/Sewer</td>
<td>$34,603,350</td>
<td>$23,224,948</td>
</tr>
<tr>
<td>Debt Service Funds</td>
<td>$25,646,557</td>
<td>$25,646,557</td>
</tr>
<tr>
<td>Other Funds</td>
<td>$32,097,066</td>
<td>$20,245,466</td>
</tr>
</tbody>
</table>

Debt Service Funds

Total Budget

$161,015,131 (100%)

$133,123,203 (100%)  

1. These figures represent the budgeted expenditures net of interfund transfers.
FY 2016-2017 Budget Summary

On August 25, 2016, the Conroe City Council approved a $161,015,131 budget with a 3% contingent appropriation for FY 2016-2017. Net of interfund transfers, the total budget is $133,123,203. The approved budget consists of the General, Water and Sewer Operating, Debt Service, and Other Operating Funds.

General Fund

The General Fund accounts for 43 percent of the budget and supports basic services such as police, fire, parks, recreation, streets, and other community services. It is the general operating fund of the City and is used to account for all transactions and operations of governmental units that are not accounted for in another fund. The General Fund also is used to account for transactions financed from taxes or other general revenues.

Water and Sewer Operating Fund

The Water and Sewer Operating Fund comprises 21 percent of the budget. This fund is used to account for operations that are financed and operated in a manner similar to private business enterprises where the costs of providing water and sewer services are financed through user charges (water and sewer bills). However, there is no profit margin unlike private businesses.

Debt Service Funds

The Debt Service Funds category is composed of three funds: General Obligation Debt Service Fund, Water and Sewer Debt Service Fund, and Conroe Industrial Development Corporation (CIDC) Debt Service Fund. These three funds account for 16 percent of the budget and pay for the annual interest and principal costs of the City’s debt.

The General Obligation Debt Service Fund provides for the payment of the City’s certificates of obligation and other tax-supported debt issued to finance the tax-based portion of the City’s Capital Improvement Program.
The Water and Sewer Debt Service Fund provides for the retirement of revenue-supported bonds that are used to pay the cost of improvements to the City’s water and wastewater system. This debt is repaid with revenues collected from utility customers. The CIDC Debt Service Fund provides the funds necessary to retire the outstanding sales tax revenue-supported debt of the City. This debt consists of revenue-supported bonds that are used for economic development purposes and is repaid with a portion of the ½-cent sales tax charged within the City.

Other Operating Funds

The Other Funds category of the budget includes funds used to account for the proceeds of special revenues, other than expendable trusts or major capital projects. They make up 20 percent of the budget and include such funds as the Conroe Industrial Development Corporation (CIDC) Revenue Clearing Fund, CIDC General Fund, Hotel Occupancy Tax (HOT) Fund, Community Development Block Grant (CDBG) Entitlement Fund, Conroe Tower Fund, Oscar Johnson, Jr. Community Center (OJJCC) Fund, Vehicle and Equipment Replacement Fund, Water & Sewer Vehicle and Equipment Replacement Fund, Transportation Grants Funds, Fleet Services Fund, Self-Funded Insurance Fund, Municipal Court Technology Fund, Municipal Court Building Security Fund, Municipal Court Juvenile Case Manager Fund, Municipal Court Efficiency Fee Fund, and Municipal Court Truancy Prevention Fund.
General Fund Expenditures
$68,668,158
($64,006,232)

General Fund Services

General Government
$9,384,207

The General Government category is comprised of the Administration, Mayor & Council, Transportation, Legal, Municipal Court, Finance, Community Development Block Grant Administration, Purchasing-Warehouse, Information Technology, and Human Resources departments. These departments are responsible for various functions of the City, including providing quality customer relations and accurate public information; coordinating and scheduling City Council meetings; handling media relations; providing legal services; providing disposition of violations of City ordinances and State law; managing finance, accounting, and utility billing; administering grants; acquiring supplies and services; maintaining computer hardware and software; and providing programs and consultations in the areas of employee recruitment, selection, compensation, and benefits.
FY 2016-2017 BUDGET-IN-BRIEF

Administration $ 535,965
Mayor and Council 560,576
Transportation 586,503
Legal 616,558
Municipal Court 1,313,346
Finance 1,869,506
CDBG Administration 119,043
Purchasing-Warehouse 366,772
Information Technology 2,331,552
Human Resources 1,084,386

General Government Total $ 9,384,207

Public Safety $ 32,857,038
The Public Safety category includes the Police Department and Fire Department. The Police Department is separated into six divisions based on areas of responsibility: Police Administration, Support Services, Patrol, Investigations, Commercial Vehicle Enforcement Program and Animal Services. The Fire Department is responsible for preparing for and responding to fire, rescue, medical, and environmental emergencies.

Police Administration $ 1,483,029
Police Support Services 1,447,207
Police Patrol 11,168,688
Police Investigative 3,686,060
Commercial Vehicle Enforcement Program 126,321
Police Animal Services 640,665
Fire Department 14,305,068

Public Safety Total $ 32,857,038

Culture and Recreation $ 5,302,290
The Culture and Recreation category covers parks and recreation expenditures. Parks Administration and Parks Operations are responsible for providing beautiful parks and trails, multi-generational athletic and recreational services, and dedicated customer service to Conroe’s citizens and employees. The Recreation Center provides athletic and recreational programs including, but not limited to: art, karate, dance/ballet, and gymnastics. Finally, the Aquatic Center provides safe, quality, and state of the art pools for the citizens of Conroe.
FY 2016-2017 BUDGET-IN-BRIEF

<table>
<thead>
<tr>
<th>Parks Administration</th>
<th>$     806,654</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recreation Center</td>
<td>1,263,635</td>
</tr>
<tr>
<td>Aquatic Center</td>
<td>1,420,388</td>
</tr>
<tr>
<td>Parks Operations</td>
<td>1,811,613</td>
</tr>
<tr>
<td><strong>Culture and Recreation Total</strong></td>
<td><strong>$ 5,302,290</strong></td>
</tr>
</tbody>
</table>

**Community Development**  $ 1,893,008
The Community Development Department provides efficient, professional assistance to ensure responsible development practices that respect the natural landscape, cross timbers, bottomland, and floodplains. The department assists in completion of many ongoing projects and development relative to the City’s building and permitting processes.

The Building Permits team provides review and inspections to ensure life, health, safety, and welfare by verifying compliance with the building codes and City ordinances that protect the citizens of Conroe.

<table>
<thead>
<tr>
<th>Community Development</th>
<th>$ 1,893,008</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Community Development Total</strong></td>
<td><strong>$ 1,893,008</strong></td>
</tr>
</tbody>
</table>

**Public Works**  $ 9,362,641
The Public Works category includes the Drainage, Streets, Signal Maintenance, and Engineering Departments. The Drainage Department provides storm water control to the City by utilizing the resources dedicated to the maintenance of drainage ways. The Streets Department maintains streets, controls traffic, trims trees in the City rights-of-way, repairs curbs and gutters, installs and replaces directional marking, and maintains street signage. The Signal Maintenance Department provides efficient maintenance and operation of the traffic signals and illumination lighting within the city. The Engineering Department establishes policies and procedures for addressing traffic issues, maintains and enforces the city’s floodplain and floodway ordinances, and designs major roadway and infrastructure improvements.
FY 2016-2017 BUDGET-IN-BRIEF

Drainage Maintenance $ 1,083,322
Streets 4,573,169
Signal Maintenance 1,043,223
Engineering 2,662,927
Public Works Total $ 9,362,641

General Fund Non-Departmental $ 9,868,974
Within the General Fund, the Non-Departmental Department provides for transfers between funds for shared operating costs. Also included in the department are any expenses not falling within a single department activity that can be most efficiently handled in the aggregate for the entire General Fund.

Funding has been included in General Fund Non-Departmental for inter-fund transfers, contract services, and payments of the principal and interest for lease-purchase agreements.

General Fund Non-Departmental $ 9,868,974

General Fund Non-Departmental Total $ 9,868,974

CITY OF CONROE, TEXAS
General Fund Revenue Sources

$68,448,847
($68,203,004)

*Other Revenues
- Interest on Investments 0.1%
- Penalty & Interest 0.2%
- Lease Income 0.3%
- Recreational 1.2%
- Parks Programs 0.7%
- Animal Shelter Fees 0.0%
- Unanticipated Revenues 0.1%
- Donations 0.1%

Total: 2.62%
General Fund Revenue Sources

The General Fund has a number of revenue sources, the largest of which is Sales Tax. It constitutes 46 percent of all General Fund revenues. Additional sources of revenue include Property Taxes, Gross Receipts Taxes, Other Taxes, Licenses and Permits, Charges for Current Services, Traffic and Criminal Fines, Intergovernmental Revenue, and Other Revenue.

The tax roll of the City of Conroe continues to grow, increasing by 12.9% percent from FY 2015-2016. The July 25, 2016, Certified Tax Roll of $7,126,248,737 marks an increase of $816,508,992 over the previous year’s certified roll on July 25.

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property Taxes</td>
<td>$20,489,269</td>
</tr>
<tr>
<td>Gross Receipt Taxes</td>
<td>$6,123,203</td>
</tr>
<tr>
<td>Sales Tax Collections</td>
<td>$31,515,185</td>
</tr>
<tr>
<td>Other Taxes</td>
<td>$1,070,285</td>
</tr>
<tr>
<td>Licenses and Permits</td>
<td>$2,494,176</td>
</tr>
<tr>
<td>Charges for Current Services</td>
<td>$769,794</td>
</tr>
<tr>
<td>Traffic and Criminal Fines</td>
<td>$1,895,519</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>$1,790,646</td>
</tr>
<tr>
<td>Intergovernmental Revenue</td>
<td>$2,054,927</td>
</tr>
<tr>
<td>Transfers In</td>
<td>$245,843</td>
</tr>
<tr>
<td><strong>General Fund Revenues Total</strong></td>
<td><strong>$68,448,847</strong></td>
</tr>
</tbody>
</table>

In FY 2016-2017, budgeted General Fund expenditures exceed General Fund revenues by $219,311 due to one-time, non-recurring capital purchases. Additionally, this fund will maintain a reserve amount equal to 111.50 days (or 30.6%) of the fund’s total expenditures.
Water & Sewer Operating Fund Expenses

$34,603,350
($23,224,948)

W & S Operating Fund Services

Public Works $ 11,660,279


The Utility Billing Department’s mission is to ensure accuracy in the assessment of user charges; maintain professional and responsive service; answer customer inquiries; and provide accurate and timely billings through progressive and innovative systems. It also strives to ensure accurate and efficient data collection of water and sewer usage, as well as to provide timely water meter installations and repair.

Public Works Administration is responsible for managing resources dedicated to the provision of water utilities and maintaining streets and drainage. This department assists in the engineering design standards and
construction criteria for many programs required by State and Federal law. The department also updates all permits and plans the water distribution emergency response plan.

The Water Department provides the installation of large meter service and lines to residential and commercial customers. The department participates in relocating lines, repairing broken lines, replacing faulty meters, and constructing new lines.

The Waste Water Treatment Plant treats and discharges 3.3 billion gallons of treated wastewater a year. Staff also handles the Industrial Pretreatment program by issuing permits to industrial users within the city limits and monitoring their discharge through monthly reports and inspections.

The Sewer Department performs sewer line maintenance and installation services to residential and commercial customers by utilizing resources dedicated to preventive maintenance and repair of utility infrastructure.

The Pump & Motor Maintenance Department maintains lift stations, water wells, the wastewater treatment plant, city facilities, and downtown lighting.

<table>
<thead>
<tr>
<th>Department</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Utility Billing</td>
<td>$990,824</td>
</tr>
<tr>
<td>Public Works</td>
<td>1,048,633</td>
</tr>
<tr>
<td>Water</td>
<td>3,848,978</td>
</tr>
<tr>
<td>WWTP</td>
<td>2,558,152</td>
</tr>
<tr>
<td>Sewer Maintenance</td>
<td>1,924,419</td>
</tr>
<tr>
<td>Pump &amp; Motor Maintenance</td>
<td>1,289,273</td>
</tr>
<tr>
<td><strong>Public Works Total</strong></td>
<td><strong>$11,660,279</strong></td>
</tr>
</tbody>
</table>
W&S Operating Fund Non-Departmental $22,943,071
The Water & Sewer Non-Departmental Department provides for transfers to the General Fund, Revenue Debt Service Fund, Conroe Tower Fund, and the Water & Sewer Vehicle and Equipment Replacement Fund. The transfers to the Revenue Debt Service Fund are to pay principal and interest costs for debt issued to improve or expand the water and sewer system. Also included in the department are any expenses that do not fall within a single department activity that can be most efficiently handled in the aggregate for the entire Water & Sewer Operating Fund. Additionally, the San Jacinto River Authority surface water conversion expenses are budgeted out of this department.

<table>
<thead>
<tr>
<th>Water &amp; Sewer Operating Fund Non-Departmental</th>
<th>$22,943,071</th>
</tr>
</thead>
<tbody>
<tr>
<td>W &amp; S Operating Fund Non-Departmental Total</td>
<td>$22,943,071</td>
</tr>
</tbody>
</table>
FY 2016-2017 BUDGET-IN-BRIEF

Water & Sewer Operating Fund Revenues
$35,374,600
($34,828,047)
Water & Sewer Operating Fund
Revenue Sources

The Water and Sewer Operating Fund has a variety of revenue sources, the most notable of which are Water Sales and Sewer Charges. Water Sales constitute 36.6 percent of fund revenues, while Sewer Charges constitute 30.0 percent. Additionally, the City recovers a Surface Water Fee that offsets expenses related to the surface water conversion agreement with the San Jacinto River Authority. The Surface Water Fee constitutes 26.7 percent of revenues. Other sources of revenue that support the fund are Water and Sewer Tap Fees, Groundwater Conservation Fee, Reconnection Charges, Pretreatment Fees, Interest Income, and Other Revenues.

Water and Sewer Operating Fund revenues are anticipated to increase. The FY 2016-2017 budget includes no increase in water rates and a 10% sewer rate increase for residential and commercial customers. Water and sewer “Lifeline Rate” provides a discount for customers age 65 and over and/or disabled customers. Additionally, water bills include a pass through fee charged to the City by the Lone Star Ground Water Conservation District. Proposed revenues for FY 2016-2017 assume an overall growth of 3.47 percent over FY 2015-2016 projections.

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Water Charges</td>
<td>$12,964,614</td>
</tr>
<tr>
<td>Groundwater Conservation Fee</td>
<td>182,583</td>
</tr>
<tr>
<td>Sewer Charges</td>
<td>10,629,089</td>
</tr>
<tr>
<td>Surface Water Fee</td>
<td>9,444,054</td>
</tr>
<tr>
<td>Water Taps</td>
<td>501,715</td>
</tr>
<tr>
<td>Sewer Taps</td>
<td>56,000</td>
</tr>
<tr>
<td>Reconnects</td>
<td>44,788</td>
</tr>
<tr>
<td>Service Charges</td>
<td>185,418</td>
</tr>
<tr>
<td>Pretreatment Fees</td>
<td>293,453</td>
</tr>
<tr>
<td>*Other Revenues</td>
<td>342,491</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>183,842</td>
</tr>
<tr>
<td>Transfer In</td>
<td>546,553</td>
</tr>
<tr>
<td><strong>Water &amp; Sewer Operating Fund Revenue Total</strong></td>
<td><strong>$35,374,600</strong></td>
</tr>
</tbody>
</table>
The General Obligation (G.O.) Debt Service Fund was established to account for the payment of principal and interest on outstanding tax supported debt. When this debt was issued, property taxes were pledged to repay the bondholders. Its primary revenue source, therefore, is property taxes.

A transfer in from the Tax Increment Reinvestment Zone (TIRZ) #3 Fund is also made for bonds that were sold to benefit that zone. This TIRZ was established to fund regional roadway improvements in the City. The City and the County both dedicate a portion of the taxes received from property value growth in the TIRZ, which is used to pay the principal and interest of the bonds. The bond proceeds have been used to widen and improve portions of League Line Road, Longmire Road, First Street, Ed Kharbat Drive, Crighton Road, and Gladstell Road. As additional growth occurs in the TIRZ, more bonds will be sold for additional improvements.

An additional transfer in is made from the Conroe Industrial Development Corporation (CIDC) Fund. This transfer covers the principal and interest costs for bonds that were issued to make improvements to the park system. The CIDC fund is made up of revenues from a 1/2-cent sales tax for economic development. These park improvements qualify as permissible projects for this particular sales tax.

<table>
<thead>
<tr>
<th>G.O. Debt Service Expenditures</th>
<th>$</th>
<th>14,468,136</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property Taxes</td>
<td>$</td>
<td>8,729,655</td>
</tr>
<tr>
<td>Delinquent Taxes</td>
<td></td>
<td>66,057</td>
</tr>
<tr>
<td>Penalties and Interest</td>
<td></td>
<td>44,635</td>
</tr>
<tr>
<td>Interest</td>
<td></td>
<td>66,297</td>
</tr>
<tr>
<td>Transfer in</td>
<td></td>
<td>3,596,474</td>
</tr>
<tr>
<td><strong>G.O. Debt Service Revenues Totals</strong></td>
<td>$</td>
<td><strong>12,503,118</strong></td>
</tr>
</tbody>
</table>
**FY 2016-2017 BUDGET-IN-BRIEF**

### Water & Sewer Debt Service Fund

**$8,657,605**

The Water & Sewer Debt Service Fund provides the funds necessary to retire the outstanding revenue-supported debt of the city. Debt in this category consists of revenue-supported bonds that are used to pay the cost of improvements to the city’s water and wastewater system, and it is repaid with revenues collected from utility customers.

The outstanding revenue bonds were issued with a pledge to repay bondholders from water and sewer revenues. The payments on these bonds are accounted for in this fund. Its main source of revenue is a transfer of money from the Water & Sewer Operating Fund. An additional transfer in is made from the Conroe Industrial Development Corporation (CIDC) Fund. This transfer covers the principal and interest costs of the water well that was constructed in the Conroe Park North Industrial Park.

<table>
<thead>
<tr>
<th>W&amp;S Debt Service Expenses</th>
<th>$ 8,657,605</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transfer In</td>
<td>8,657,605</td>
</tr>
<tr>
<td><strong>W &amp; S Debt Service Revenues Total</strong></td>
<td><strong>$ 8,657,605</strong></td>
</tr>
</tbody>
</table>
The Conroe Industrial Development Corporation (CIDC) Debt Service Fund provides the funds necessary to retire the outstanding sales tax-supported debt of the city. Debt in this category is repaid with the ½-cent sales tax for economic development.

There are two bond issues in the CIDC Debt Service Fund. The bond series issued in 2011, which was subsequently refunded in 2016, was used to install streets, water, sewer, and drainage infrastructure in the industrial park as well as purchase land for the Deison Technology Park. The bonds issued in 2012 were used to install infrastructure in the technology park. Its main source of revenue is a transfer from the CIDC Revenue Clearing Fund.

<table>
<thead>
<tr>
<th>CIDC Debt Service Expenditures</th>
<th>$ 2,520,816</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transfer In</td>
<td>$ 2,520,816</td>
</tr>
</tbody>
</table>

**CIDC Debt Service Revenues Total**

$ 2,520,816
Other Operating Funds Expenditures

$32,097,066
($20,245,466)
Other Operating Funds

Vehicle & Equipment Replacement Fund  $ 1,595,400

The Vehicle and Equipment Replacement Fund accounts for revenues and expenses that are used to purchase replacement City vehicles and equipment for the City’s general government funds. Revenue to the fund includes a transfer in from the General, Conroe Tower, and Fleet Services.

Vehicle & Equipment Replacement Fund $ 1,595,400

W&S Vehicle & Equipment Replacement Fund  $ 327,375

The Water & Sewer (W&S) Vehicle and Equipment Replacement Fund accounts for revenues and expenses that are used to purchase replacement City vehicles and equipment that are used in the water and sewer enterprise fund. Revenue to the fund is from a transfer in from the Water & Sewer Operating Fund.

W&S Vehicle & Equipment Replacement Fund $ 327,375

CIDC General Fund  $3,668,333

In 1994, Conroe voters adopted a ½ cent sales tax for economic development. The money is controlled by a non-profit entity known as the Conroe Industrial Development Corporation (CIDC). The CIDC has a funding structure that includes three funds: CIDC Revenue Clearing, CIDC Debt Service, and CIDC General Fund. The CIDC General Fund includes expenditures for economic development incentives for companies located in the city. It also includes a transfer out to the General Obligation Debt Service Fund for the payment of principal and interest costs for bonds issued to benefit the parks system, as well as a transfer out to the Water & Sewer Debt Service Fund for the payment of principal and interest costs for the water well constructed in the Conroe Park North Industrial Park.

CIDC General Fund $ 3,668,333

CIDC General Fund Total $ 3,668,333
### FY 2016-2017 BUDGET-IN-BRIEF

<table>
<thead>
<tr>
<th>Fund</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>CIDC Revenue Clearing Fund</td>
<td>$10,505,062</td>
</tr>
<tr>
<td>CIDC Revenue Clearing Fund Total</td>
<td>$10,505,062</td>
</tr>
<tr>
<td>Hotel Occupancy Tax (HOT) Fund</td>
<td>$884,699</td>
</tr>
<tr>
<td>Hotel Occupancy Tax (HOT) Fund Total</td>
<td>$884,699</td>
</tr>
<tr>
<td>CDBG Entitlement Fund</td>
<td>$624,634</td>
</tr>
<tr>
<td>CDBG Entitlement Fund Total</td>
<td>$624,634</td>
</tr>
<tr>
<td>Conroe Tower Fund</td>
<td>$538,590</td>
</tr>
<tr>
<td>Conroe Tower Fund Total</td>
<td>$538,590</td>
</tr>
</tbody>
</table>

**CIDC Revenue Clearing Fund**

The CIDC Revenue Clearing Fund was established as a pledge to creditors who purchased the bonds issued by the CIDC. The fund assures bondholders that the appropriate funding amount is withdrawn from the clearing fund each month and deposited into the debt service fund.

**Hotel Occupancy Tax (HOT) Fund**

The HOT Fund accounts for revenues and expenditures that are derived from a 7% hotel occupancy tax that must be used to promote the tourism and convention industry. Expenditures support the Conroe Convention and Visitors Bureau (CVB).

**CDBG Entitlement Fund**

The Community Development Block Grant (CDBG) Entitlement Fund was established to account for the annual payment the city receives from the US Department of Housing and Urban Development for participation in the CDBG program. CDBG funds can be used to improve areas of a community that are populated with families that earn a low to moderate income.

**Conroe Tower Fund**

The Conroe Tower Fund was established to account for the rental income and expenditures of operating the Conroe Tower. Approximately 15,000 square feet of excess space in the Tower is leased to private businesses. The fund also receives transfers from the General Fund and the Water and Sewer Operating Fund in lieu of rental payments.
Transportation Grants Funds $ 89,219
Transportation Grants Funds are established when grants are awarded for mobility and transportation needs of the City of Conroe. Grants received from the Federal and State government along with City general funds provide a fixed route transit service enabling riders to have greater benefits from work-related opportunities, shopping and access to governmental and medical services.

Transportation Grants Funds $ 89,219
Transportation Grants Funds Total $ 89,219

Fleet Services Fund $ 1,734,467
The Fleet Services Fund was established to account for revenues and expenditures associated with the City’s vehicles and rolling stock equipment. Fleet Services manages the service and maintenance of the City of Conroe and other local government fleets. Fleet Services staff performs vehicle and equipment repairs, maintenance, acquisition, and disposal.

Fleet Services Fund $ 1,734,467
Fleet Services Fund Total $ 1,734,467

Oscar Johnson, Jr. Community Center Fund $ 1,186,189
The Oscar Johnson, Jr. Community Center (OJJCC) Fund was established to account for revenues and expenditures associated with the Oscar Johnson, Jr. Community Center. The center, located on 2.5 acres south of downtown, offers recognized after-school programs and summer day camps for children. It also offers adult education classes, special events, seasonal swimming, outdoor basketball courts, and community service opportunities for teens.

OJJCC Fund $ 1,186,189
OJJCC Fund Total $ 1,186,189
Self-Funded Insurance Fund  $ 10,801,981
The Self-Funded Insurance Fund was established to account for revenues and expenditures related to employee health, dental, and vision insurance coverage. Revenues include employer and employee contributions for health, dental, and vision insurance, and expenditures include health, dental, and vision claims as well as administration costs. Retiree insurance benefits are budgeted here as well.

Self-Funded Insurance Fund  $ 10,801,981
Self-Funded Insurance Fund Total  $ 10,801,981

Municipal Court Funds  $ 141,117
The Municipal Court Funds were established to account for revenues from fines and expenditures for specifically authorized purposes established by state law.

Municipal Court Technology Fund  $ 26,787
Municipal Court Building Security Fund  30,318
Municipal Court Juvenile Case Manager Fund  77,012
Municipal Court Efficiency Fee Fund  2,000
Municipal Court Truancy Prevention Fund  5,000
Municipal Court Funds Total  $ 141,117
Capital Improvement Program
Expenditures
$92,396,441

The Capital Improvement Program (CIP) provides funding for streets, signals, facilities, parks, drainage, and transportation projects in the General Government CIP as well as projects for water and wastewater improvements in the Water and Sewer CIP. These capital assets are of significant value and generally have a useful life of twenty years or more.

The 2016-2017 Capital Improvement Program is $92,396,441, which includes projects that are currently in progress. Of this amount, 60% are for General Government improvements, 37% are for Water & Sewer improvements, and 3% are for other expenditures such as TIRZ payments.
Major projects in these programs include:

**Streets**
- Roadway Trans – Wilson Road E Widening (IH 45 to Frazier)
- Roadway Trans – Grace Crossing Extension
- Roadway Trans – TIRZ #3 – Longmire Road Phase 2B
- Roadway Trans – TIRZ #3 – Longmire Road Phase 3
- Safe School Access Program
- Street Rehab – Robinwood Subdivision
- Roadway Trans – M.P. Clark Road
- Street Rehab - Milltown Area
- Street Rehab - Holly Hills Area
- Underground Utilities SH 105 (IH-45 to SH 75)
- Sidewalk - League Line Road
- Sidewalk - Plantation Drive

**Signals**
- Signal - FM 1488 at Grace Crossing
- Signal - Frazier Street at Foster Street
- Signal - South Loop 336 at IH-45
- Signal - Longmire Road at League Line Road
- Signal - SH 75 at Wilson Road
- Signal - Highway 105 at North Thompson
- Signal - FM 1314 at Crighton Road
- Signal - SH 105 at Marina Drive

**Facilities**
- Fire Department - Fire Station #7
- Fire Department Training Facility
- Public Works - Dean Towery Service Center Upgrades
- Public Works - Sign Maintenance and Operations Building
FY 2016-2017 BUDGET-IN-BRIEF

Parks
- Parks - Land Acquisition
- Dr. Martin Luther King, Jr. Park Improvements
- Aquatic Center Play Unit
- Carl Barton, Jr. Park Improvements

Transportation
- Safe School Access Program - HGAC/TXDOT

Water
- Water Line Rehab - Milltown Area and Woodway
- Water Line – Thousand Trails
- Water Well #23
- Water Line – Wilson Road East
- Water Line Relocate – Longmire Road Phase 2B
- Water Line Relocate – Longmire Road Phase 3
- Water Well #14 Ground Storage Tank Replacement
- Robinwood Water Well Replacement (Catahoula)
- Plant No. 19 1-Million Gallon Tank and Pump Station
- Water Well - Catahoula (Little Egypt)

Sewer
- SSOI Program
- Sewer Line - Thousand Trails
- Sewer Line - White Oak Creek
- Sewer Line - Plantation Drive Trunk Line
- Sewer Line Relocates – Wilson Road East
- Treatment Plant – Construction of New Plant Phase 4
- Treatment Plant - Outfall Relocation
- Sewer Line – State Highway 242 and FM 1488
- Sewer Rehab – SH 105/IH-45 Sewer Rehab Phase 2
- Sewer Line Extension - Skytop Gravity

CITY OF CONROE, TEXAS
FY 2016-2017 Budget Preparation Calendar

February

- Budget Kickoff

March

- Operating & CIP Budget submissions due to Finance
- Technical reviews of budget submissions

April

- Operating Budget submittal meetings with City Administrator

May

- Operating & CIP Budget meetings with City Administrator
- Preliminary Appraisal Roll due from Montgomery County Central Appraisal District (MCAD)

June

- Budget meetings with City Administrator
- Mayor, City Administrator, Assistant City Administrator/CFO, and Asst. Director of Finance meet to discuss proposed budget

July

- Meetings to discuss proposed budget with Council Members
- Council Retreat

CITY OF CONROE, TEXAS
FY 2016-2017 Budget Preparation Calendar

July (continued)

- Proposed Budget submitted to the City Council, placed on file with the City Secretary, & posted on City website
- Chief Appraiser certifies the appraisal roll
- Submission of Effective and Rollback Tax Rates

August

- Vote to consider a tax increase (if needed)
- Submission of Certified Collection Rate
- First public hearing on tax rate (if needed)
- Public hearing on the budget
- Second public hearing on tax rate (if needed)
- Vote to ratify the property tax rate (if needed)
- City Council adopts the FY 2016-2017 Annual Budget
- City Council adopts the FY 2016-2017 Annual Tax Rate
- City Council adopts the FY 2016-2017 Capital Improvement Program

October

- Fiscal year 2016-2017 begins
City of Conroe Profile

2015 Population 71,879
Source: City of Conroe

Square Miles 71.3
Source: City of Conroe

City Government Information
Form of Government Council-Administrator
Number of Full-time City Employees 546
Citizens Per Employee 131.6
Source: City of Conroe

Taxation Information
Property Tax Rate $0.4175 per $100 Assessed Value
Total Taxable Value $7,126,248,737
Taxable Value Per Capita $99,142
Percent Increase in Property Tax Roll From FY 2015-2016 to FY 2016-2017 12.9%
Source: Montgomery Central Appraisal District
Sales Tax Revenue (FY 2015) $42,599,825
Source: Texas Comptroller of Public Accounts (https://mycpa.cpa.state.tx.us/allocation/AllocHist)

City Debt Information
FY 2015-2016:
Net Bonded Debt $138,335,549
Debt Per Capita $1,925
Debt as a Percent of Tax Base 2.1%
Source: City of Conroe

Climatological Summary
Annual Average Temperature (Daily Mean) 69°F
Annual Rainfall 66.91 Inches
Source: Weather Underground (http://www.wunderground.com/)

City of Conroe, Texas
City of Conroe Profile

Transportation

Conroe-North Houston Regional Airport
Distance: 0.0 miles (located inside city limits)
Address: 10260 Carl Pickering Memorial Drive
Building 11A
Conroe, TX 77303
Website: www.lonestarairport.org

Source: Montgomery County

George Bush Intercontinental Airport
Distance: 33.5 miles
Address: 2800 North Terminal Road
Houston, TX 77032
Website: www.fly2houston.com

Source: Houston Airport System

Greater Conroe/Lake Conroe Area Chamber of Commerce
505 West Davis
Conroe, TX 77301
Phone: (936) 756-6644
www.conroe.org

Conroe Convention & Visitors Bureau
505 West Davis
Conroe, TX 77301
Phone: (936) 522-3000
www.conroecvb.net

For additional copies contact:
Finance & Administration Department
300 West Davis
Conroe, Texas 77301
(936) 522-3040
Or on the Internet at www.cityofconroe.org
City of Conroe

“To protect and serve the citizens of Conroe and exceed their expectations”