CONROE
BY THE NUMBERS

FYE September 30, 2018 Popular
Annual Financial
Report & City Update

Conroe, Texas
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Welcome

On behalf of our elected officials and dedicated city employees, I am pleased to present to you the City of Conroe by the Numbers FY 2018 Popular Annual Financial Report & City Update. The City of Conroe has experienced many positive accomplishments during the past year including being named a “Texas Music Friendly Community” as well as the completion of a state of the art firefighter training facility. The Annual Report is our opportunity to highlight those achievements and successes. Through the Council’s strategic direction, and our staff’s steadfast dedication to excellence, we have again exceeded expectations.

Thanks to the City Council’s leadership and the determination of our employees, the City’s financial standing is exceptional and businesses and developments continue to move to Conroe, bringing more job opportunities for its citizens. The City continues to move forward with more investments in infrastructure, including our streets and water and sewer systems, as well as parks, community centers, new restaurants, retail shops, residential projects and commercial buildings. All of these will continue to propel Conroe in a positive direction in the future.

The City of Conroe also remains committed to supporting the arts, culture, public health and public transportation. Our many local artists, musicians, events and venues continue to make us a cultural gem. The many successful community events, performances, outdoor activities and Lake Conroe make our City a great destination for tourists.

In that spirit, we invite you to come see us at City Hall or visit the City of Conroe website (www.cityofconroe.org) and let us know how we may serve you.

Sincerely,

Paul Virgadamo, Jr.
City Administrator
MAYOR AND CITY COUNCIL MEMBERS

Toby Powell
Mayor

Duane M. Ham
Councilman Position 1

Seth M. Gibson
Councilman Position 2

Duke Coon
Councilman Position 3

Raymond McDonald
Councilman Position 4

Jody Czajkoski
Councilman Position 5
6 Buses
103 Bus Stops
$503,648 In Recovered Grant Reimbursement for Operating Expenses
$644,554 In Capital Reimbursements Recovered
33,633 Trips Provided to Transit Riders
92,548 Total Revenue Miles
2 ADA Paratransit Service Van
Parks and Recreation

19 Parks are at your service in Conroe
6.6 Miles of Trails in Conroe’s Parks
390 Acres of Parkland Maintained
75,616 Membership scans at the C.K. Ray Recreation Center
68,831 Summer Attendance at Conroe Aquatic Center
444 Children per day average attend after school programs
18 Park Pavilions
19 Playgrounds
4 Indoor Community Centers
13 Baseball/Softball Diamonds
12 Soccer/Football Fields
55,288 Hours of Permitted Athletic Field Usage
6,751 Hours of Permitted Pavilions & Special Use Facilities
48,000 PLAYbooks Distributed
11,671 Attended Conroe Christmas Celebration & Tree Lighting
12,500 Attended Kidz Fest
250 Summer Day Camp Average Daily Attendance
Conroe is a delightful blend of nature, history, the arts and recreation nestled in the beautiful Piney Woods of east Texas. With so many places to see and so many things to do, you'll find that the hardest part is deciding which activity to do first.

Conroe is bordered by 22,000-acre Lake Conroe, Sam Houston National Forest, and W. Goodrich Jones State Forest making for a veritable Utopia for the outdoor lover in us all.

Adventure awaits you!

30,000 people attended the Catfish Festival
$122,500 was awarded in Arts Grants
63,500 CVB Brochures Distributed

ADVENTURE AWAITS conroe,tx
www.VisitConroe.com
The Conroe Police Department is authorized 142 sworn officers, 45 civilian employees, and receives assistance from numerous civilian volunteers. All are committed men and women dedicated to creating a safer environment and providing quality service to the 82,000 plus citizens of Conroe and the thousands of people that visit our city daily.

5:12 Ave Response Time
93,326 Calls for service
13,176 Offense Reports
2,091 Cases Assigned
2,124 Cases Closed
512 Crime Scenes Processed
4,730 Arrests
2,932 Motor Vehicle Accidents
22,304 Traffic Stops
10,416 Citations
Fire Department

9,600 Total Calls for Service

290 Total Fires

35 Fires Investigated

12,518 Children/Adults Reached Through Public Education

2 ISO Rating is the City’s Fire Classification on a Scale of 1 to 10 with 1 Being the Highest Rating
Development Coordination
141 Pre-Development Meetings Held
188 Platting Items.
347 Sets of Plans Reviewed
135 New developments
173 Requests for Certificates of Compliance Processed
16 Utility Availability Letters Created
20 FEMA Floodplain Maps Created for Citizens
27 TXDOT UIR Permits Processed
35 Streetlight Installation Requests Processed

Development Inspections
156 Total Project Count at Present
   66 Public Projects
   76 Commercial Projects
   14 Private Projects
1,074 Driveway Permits –(avg. 3 inspections per driveway)
1,279 Site Inspections Per Month
124 Total Projects Completed

Design Consultant Numbers
15 In-house Design Projects
56 Consultants/contracts
244 Payments Processed
8 Contract Adjustments Processed
49 Design Meetings Attended
14 Property Acquisition Processed
14 Contracts Prepared

Construction Numbers
14 Projects Bid for Construction ($24,787,000)
23 Projects under construction ($24,987,705)
315 Submittals Reviewed & Processed
27 Change Orders Reviewed & Processed
97 RFI Reviewed & Processed
116 Payments Reviewed & Processed ($26,449,132)
13 Construction Projects Finalized
Public Works

892 New Water Meter Connections - Utility Billing

136 Water Taps

17 Large Meter Repairs (2" and larger)

800 Water Leaks Repaired

1,100 Water Samples Taken

640 Water Lines Flushed

101 Fire Hydrants Received Maintenance

39 Sewer Taps

20,106 Water Customers - Utility Billing

260,048 Feet of Sewer Main Cleaned

452 Acres of Right-of-Way Mowed

22 Miles of Drainage Ditches Cleaned

450 Traffic Signal Repaired

10,350 Tasks Issued

250 Utility Cuts Repaired

3.75 Billion Gallons of Water Produced

800 Potholes Repaired

18,087 Sewer Customers - Utility Billing
Community Development

Our mission is to build a City where Citizens can live, work, and relax in a safe and harmonious environment today and for generations to come.

**Building Division:**
- 33,325 Total Building Inspections Conducted
- 14,044 Total Permits Issued
- 1,583 New Residential Permits
- 372 Commercial Building Permits

**Planning & Annexation Division:**
- 73.8 Total Square Miles in the City
- 88,650 Total Population
- 1,143.47 Total Acres Annexed into the City
- 182 Total Population Annexed into the City
- 333.1 Total Sq. Miles in Conroe’s Extra-territorial Jurisdiction (ETJ)
- 3 New Subdivisions

**Code Enforcement Division:**
- 2,747 Total Complaints Reported
- 8,490 Total Number of Code Violations
- 6,265 Total Number of Notices
- 229 Total Number of Citations Issued

**Community Development Block Grant:**
- $632,155 Total Amount of Federal Funding Received
- 5 Total Number of Houses Currently Under Construction
- $7,088 Total Cost of Community Clean-Up Project
- 57.18 Tons of Trash and Debris Removed
Economic Development

The mission of the economic development division is to enhance the strength and stability of the greater Conroe economy through the support of existing industry and the attraction of manufacturing and service sector business (basic industries) which bring new capital and employment opportunities into the community.

1,655 Acres in Conroe Park North Industrial Park
4,193 Businesses Located in Conroe
47,696 Employees in Conroe
3,200 Expected Future Student Capacity at Lone Star College – Conroe Center
$54,702 Median Yearly Household Income for Workers in Conroe
43,281 Labor Force in the City of Conroe
3.72% Job Growth Rate Since 2014
1,346 Acres Encompassed by the Conroe-North Houston Regional Airport
248 Acres in the Deison Technology Park
88,650 Conroe Population
Glossary of Financial Terms

- **Accrual Basis of Accounting** is a method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of the related cash flows.

- **Current Assets** are available or can be made readily available to finance current operations or to pay current liabilities. Current assets include those which will be used up or converted into cash within one year. Some examples are cash, investments, taxes receivable, prepaid items, and inventories.

- **Capital Assets** include land, improvements to land, easements, construction in progress, buildings, building improvements, vehicles, machinery, equipment, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

- **Deferred Outflows of Resources** represent a consumption of net positions that applies to a future period(s) and will not be recognized as an outflow of resources (expense) until then. Deferred outflows consist of deferred charges on debt refundings, pension contributions after the measurement date, OPEB contributions after the measurement date, and OPEB activity. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. The amount is deferred and amortized over the shorter of the life of the refunded (old) debt or refunding (new) debt. The pension contributions after the measurement date are deferred and recognized in the following fiscal year. The pension activity is amortized over a 30 year period.

- **Current Liabilities** are expected to be paid to vendors or employees from current financial resources within one year. Also included are unearned revenue and accrued interest.

- **Long Term Liabilities** are liabilities with a future benefit over one year, including bonds, capital leases, notes payable, health claims liability, Other Post-Employment Benefits (“OPEB”), net pension liability, severance payable, and compensated absences.

- **Deferred Inflows of Resources** represent an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. Deferred inflows consist of pension activities related to the difference in expected and actual pension experience and OPEB activities related to the difference in expected and actual experience.

- **Net Investment in Capital Assets** represents the City’s investment in its capital assets less accumulated depreciation and any outstanding debt due to the acquisition, construction, or improvement of capital assets.

- **Restricted Net Position** is restricted by constraints imposed from outside the City.

- **Unrestricted Net Position** represents the portion available to meet the ongoing obligations of the City.
The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of Conroe for its annual budget for the fiscal year beginning October 1, 2017.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for outstanding achievement to the City of Conroe for its Popular Annual Financial Report (PAFR) for the fiscal year ended September 30, 2017.

The PAFR is specifically designed to make information extracted from the comprehensive annual financial report to be readily accessible and easily understandable to the general public and other interested parties without a background in public finance.


The CAFR is specifically designed to make information readily accessible and easily understandable to the general public and other interested parties without a background in public finance in the spirit of transparency and full disclosure.
Financial Report

The City of Conroe Statement of Net Position presents the financial condition of the City at a specific point in time (in this case as of the end of the City’s fiscal years, September 30, 2018 and September 30, 2017).

## Statement of Net Position
(Accrual Basis of Accounting)

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td>$107,188,198</td>
<td>$119,801,722</td>
</tr>
<tr>
<td>Capital Assets, Net</td>
<td>413,934,046</td>
<td>393,460,129</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>521,122,244</strong></td>
<td><strong>513,261,851</strong></td>
</tr>
<tr>
<td>Deferred Outflows of Resources</td>
<td>13,876,381</td>
<td>12,814,313</td>
</tr>
<tr>
<td>Current Liabilities</td>
<td>15,990,909</td>
<td>12,098,918</td>
</tr>
<tr>
<td>Long Term Liabilities</td>
<td>331,906,001</td>
<td>337,368,429</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>347,896,910</strong></td>
<td><strong>349,467,347</strong></td>
</tr>
<tr>
<td>Deferred Inflows of Resources</td>
<td>7,300,443</td>
<td>1,273,747</td>
</tr>
<tr>
<td><strong>Net Position:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net Investment in Capital Assets</td>
<td>166,187,514</td>
<td>156,595,096</td>
</tr>
<tr>
<td>Restricted</td>
<td>21,001,460</td>
<td>17,165,330</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>(7,387,702)</td>
<td>1,574,644</td>
</tr>
<tr>
<td><strong>Total Net Position</strong></td>
<td><strong>$179,801,272</strong></td>
<td><strong>$175,335,070</strong></td>
</tr>
</tbody>
</table>

Fiduciary funds are excluded. Readers of the Financial Position Statement and the Financial Activity Statement should keep in mind that these statements are presented on a non-GAAP basis. Non-GAAP means that the statements do not comply with generally accepted accounting principles. The statements include summarizations and combinations of accounting data that would not be allowed by GAAP.
Finance

The Finance and Administration Department provides leadership and support for the resolution of all financial matters of the City.

Statement of Activities
(Accrual Basis of Accounting)

<table>
<thead>
<tr>
<th>Program Revenues</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charges for Services</td>
<td>$47,070,968</td>
<td>$42,723,557</td>
</tr>
<tr>
<td>Operating Grants and Contributions</td>
<td>4,676,191</td>
<td>4,848,898</td>
</tr>
<tr>
<td>Capital Grants and Contributions</td>
<td>1,298,332</td>
<td>2,018,115</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>General Revenues</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Property Taxes</td>
<td>31,657,147</td>
<td>30,262,334</td>
</tr>
<tr>
<td>In Lieu of Taxes</td>
<td>803,625</td>
<td>776,838</td>
</tr>
<tr>
<td>Gross Receipts Tax</td>
<td>6,786,464</td>
<td>6,323,185</td>
</tr>
<tr>
<td>Sales and Other Taxes</td>
<td>36,720,480</td>
<td>32,151,158</td>
</tr>
<tr>
<td>Hotel Occupancy Taxes</td>
<td>1,365,057</td>
<td>1,163,561</td>
</tr>
<tr>
<td>Mixed Beverage Taxes</td>
<td>331,830</td>
<td>288,852</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>10,363,504</td>
<td>3,209,505</td>
</tr>
<tr>
<td>Donations</td>
<td>94,740</td>
<td>51,750</td>
</tr>
<tr>
<td>Grants and Contributions Not Restricted to Specific Programs</td>
<td>1,571,800</td>
<td>1,611,619</td>
</tr>
<tr>
<td>Investment Earnings</td>
<td>1,521,889</td>
<td>718,372</td>
</tr>
<tr>
<td>Net Change in Fair Value of Investments</td>
<td>(152,237)</td>
<td>(126,645)</td>
</tr>
</tbody>
</table>

Total Revenues                                         | $144,109,790  | $126,021,099  |

Expenses by Function/Program

Governmental Activities

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Government</td>
<td>$16,320,758</td>
<td>$16,691,463</td>
</tr>
<tr>
<td>Finance</td>
<td>2,123,585</td>
<td>2,154,266</td>
</tr>
<tr>
<td>Public Safety</td>
<td>39,533,724</td>
<td>41,127,109</td>
</tr>
<tr>
<td>Community Development</td>
<td>2,143,044</td>
<td>2,035,327</td>
</tr>
<tr>
<td>Parks</td>
<td>8,374,548</td>
<td>8,353,387</td>
</tr>
<tr>
<td>Public Works</td>
<td>11,674,468</td>
<td>13,578,466</td>
</tr>
<tr>
<td>Debt Service: Interest and Fiscal Charges</td>
<td>4,938,891</td>
<td>4,953,104</td>
</tr>
</tbody>
</table>

Business-Type Activities

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Water and Sewer</td>
<td>41,500,428</td>
<td>32,915,139</td>
</tr>
</tbody>
</table>

Total Expenses                                         | $126,609,446  | $121,808,261  |

Change in Net Position                                 | $17,500,344   | $4,212,838    |

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Revenues

Program revenues are derived from the program itself and reduce the cost of the function to the City. Total program revenues were $53,005,831 or 37% of total revenues, which increased $3,415,261 compared to the prior year. The largest portion of program revenues is Charges for Services of $47,070,968, which is 33% of total revenues. Of that amount, $7,972,940 is from governmental activities, which includes fees collected by Municipal Court, Police, Parks, and Public Works departments. The business-type Charges for Services of $39,098,028 are derived from water and sewer charges. The other portions of program revenues are Operating Grants and Contributions of $4,636,531 (3%) and Capital Grants and Contributions of $1,298,332 (1%).
General revenues are revenues that cannot be assigned to a specific function. They consist of Sales and Other Taxes of $36,720,480, one of the largest revenue sources for governmental activities and 25% of total revenues. Property Taxes of $31,657,147 or 22% of total revenues, which is a $1.4M increase from prior year Property Taxes of $30,262,334. Miscellaneous revenues of $10,363,504 (7%), which increased $7.2M due mainly to insurance proceeds for Hurricane Harvey damages. Also, Gross Receipts Taxes of $6,786,464 (5%), Grants and Contributions Not Restricted to Specific Programs of $1,571,800 (1%), Hotel Occupancy Taxes of $1,365,057 (1%), In Lieu of Taxes of $803,625 (1%), and Investment Earnings of $1,521,889 (1%). The remaining revenue categories are all less than 1% of total revenues: Mixed Beverage Taxes of $331,830, Donations of $94,740, and Net Change in Fair Value of Investments of ($152,237).
Expenses

*General Government* expenses include the costs of Administration, Legal, Municipal Courts, Warehouse/Purchasing, Information Technology, and Human Resources. This function expenses were $16,179,255 or 13% of total expenses. The expenses can be primarily attributed to salaries.

*Finance* expenses include the costs of administering the City’s business through tax administration, bill paying, investing funds, auditing, and adopting a budget. This function had expenses of $2,129,791 or 2%.

*Public Safety* expenses are the cost for administering assistance through the Police Department and the Fire Department. Total expenses for this function were $40,322,860 or 31% of total expenses. The expenses can be primarily attributed to salaries and vehicle maintenance.

*Community Development* provides assistance to ensure responsible development practices that respects the community’s natural environment. Community Development had expenses of $2,153,721 or 2%.

*Parks* expenses are the costs of maintaining the City’s parks and recreation areas, including the Recreation Center, the Aquatic Center, and the numerous athletic fields. Parks with expenses of $8,388,495 or 7%.

*Public Works* expenses are for drainage maintenance, street maintenance, signal maintenance, and engineering. The Public Works function had expenses of $11,717,557 or 9% of total expenses.

*Interest and Fiscal Charges* are primarily related to the issuance and repayment of City bonds. Current year expenses were $4,938,891 or 4%.

*Water and Sewer* expenses are the costs related to providing water and sewer services to the general public on a continuing basis. The business-type activities function expenses were $41,662,347 or 33% of total expenses. There were increased expenses of $8,747,208, primarily due to repairs for damages caused by Hurricane Harvey.
The financial information in the City of Conroe’s Statement of Net Position and Statement of Activities is derived from information presented in the City of Conroe’s Comprehensive Annual Financial Report (‘CAFR”) for 2018. The CAFR is lengthy and somewhat complex. However, it is available on the City’s webpage, which can be accessed at: www.CityofConroe.org/FinancialTransparency.

The condensed statements presented herein do not include the detail presented in the CAFR including footnotes required for full disclosure. In addition, the statements do not include information related to the City’s discrete component units (separate legal entities whose financial information is provided in the CAFR separately from the City’s financial information).

Expenses by Function

- Water and Sewer, 33%
- Public Safety, 31%
- Community Development, 2%
- General Government, 13%
- Public Works, 9%
- Parks, 6%
- Interest and Fiscal Charges, 4%
- Finance, 2%

Assessed Property Valuation (in billions)

<table>
<thead>
<tr>
<th>Year</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
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<td>$-</td>
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</tr>
</tbody>
</table>

2014 2015 2016 2017 2018
## Top Ten Area Employers

<table>
<thead>
<tr>
<th>Rank</th>
<th>Employer Name</th>
<th>Employees</th>
</tr>
</thead>
<tbody>
<tr>
<td>01</td>
<td>Conroe Independent School District</td>
<td>7,310</td>
</tr>
<tr>
<td>02</td>
<td>Montgomery County</td>
<td>2,211</td>
</tr>
<tr>
<td>03</td>
<td>Conroe Regional Medical Center</td>
<td>1,300</td>
</tr>
<tr>
<td>04</td>
<td>National Oilwell Varco (NOV) - Downhole</td>
<td>647</td>
</tr>
<tr>
<td>05</td>
<td>City of Conroe</td>
<td>578</td>
</tr>
<tr>
<td>06</td>
<td>Community Pathology Associates</td>
<td>424</td>
</tr>
<tr>
<td>07</td>
<td>NOV - Wellbore Technologies</td>
<td>400</td>
</tr>
<tr>
<td>08</td>
<td>Medivators, Inc.</td>
<td>390</td>
</tr>
<tr>
<td>09</td>
<td>NOV - Fluid Control</td>
<td>375</td>
</tr>
<tr>
<td>10</td>
<td>Professional Directional</td>
<td>316</td>
</tr>
</tbody>
</table>

Source: Conroe Economic Development Council

## Top Ten Taxpayers

<table>
<thead>
<tr>
<th>Rank</th>
<th>Taxpayer Name</th>
<th>Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>01</td>
<td>McKesson Corporation</td>
<td>$ 101,785,976</td>
</tr>
<tr>
<td>02</td>
<td>Conroe Hospital Corporation</td>
<td>$ 75,883,460</td>
</tr>
<tr>
<td>03</td>
<td>National Oilwell Varco LP/Brandt</td>
<td>$ 75,527,550</td>
</tr>
<tr>
<td>04</td>
<td>National Oilwell Varco DHT LP</td>
<td>$ 68,557,819</td>
</tr>
<tr>
<td>05</td>
<td>Entergy Texas Inc.</td>
<td>$ 55,870,020</td>
</tr>
<tr>
<td>06</td>
<td>The GEO Group</td>
<td>$ 55,069,060</td>
</tr>
<tr>
<td>07</td>
<td>Reed Hycalog LP</td>
<td>$ 52,419,780</td>
</tr>
<tr>
<td>08</td>
<td>Wal-Mart Real Estate Bus. Trust</td>
<td>$ 51,728,003</td>
</tr>
<tr>
<td>09</td>
<td>Conroe Marketplace S C LP</td>
<td>$ 38,773,350</td>
</tr>
<tr>
<td>10</td>
<td>Western Rim Investors 2013-6 LP</td>
<td>$ 36,320,720</td>
</tr>
</tbody>
</table>

Source: Montgomery Central Appraisal District.

## General Obligation Bond Rating

- **Moody’s**: Aa1
- **Standard & Poor’s**: AA+

## Water & Sewer System Bond Rating

- **Moody’s**: Aa3
- **Standard & Poor’s**: AA
Conroe’s FM Radio

The partnership between Lone Star Community Radio and the City of Conroe was developed to provide the Citizens with hyperlocal community programming 24/7 as well as an emergency alert system that will help connect citizens directly with the City of Conroe’s emergency management team in the event of an emergency.

This partnership will also produce quality programming for the City of Conroe’s already blossoming local TV channel, Our City TV.

Beyond the practical reasons for having locally produced programming, Lone Star Community Radio helps to create the kind of strong community identity that is so attractive to young families and potential businesses, programming which celebrates our dynamic City.
Administrative Department: 936-522-3001
City Secretary: 936-522-3010
Community Development: 936-522-3600
Conroe Convention & Visitors Bureau: 936-522-3500
Greater Conroe Economic Development Council: 936-538-7118
Finance: 936-522-3040
Fire Department: 936-522-3080
Human Resources: 936-522-3150
Legal Department: 936-522-3030
Municipal Court: 936-522-3380
Parks & Recreation:
  Administration Office: 936-522-3842
  C.K. Ray Recreation Center: 936-522-3900
  Conroe Aquatic Center: 936-522-3930
  Oscar Johnson, Jr. Community Center: 936-522-3960
Police Department: 936-522-3200
Public Works: 936-522-3885